



NEWSLETTER

1st QUARTER

(January - March, 2023)

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1. MAJOR UPDATES/EVENTS

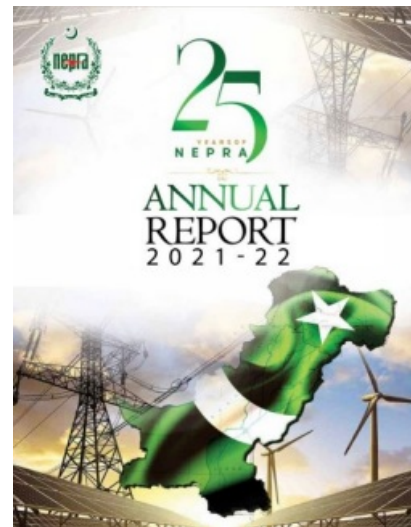


1.1 On January 6th 2023, Mr. Tauseef H. Farooqi, Chairman NEPR, visited Karachi Chamber of Commerce Industry (KCCI) and had a fruitful discussion with its worthy members.

1.2 On January 7th 2023, Mr. Tauseef H. Farooqi, Chairman NEPR, was honored to have been invited by Disabled Welfare Association (DWA) on their 6th birthday celebrations. The Chairman NEPR appreciated the amazing work of DWA for physically impaired boys and girls both in terms of their social and corporate placements.



1.3 Mr. Tauseef H. Farooqi, Chairman NEPR, awarded a Cash Prize and a Certificate of Appreciation to Ms. Manhal Zainab, for being the winner of latest NEPR Annual Report graphic designing competition.



1.4 Under NEPR's 'Power with Prosperity' drive, Pakistan Atomic Energy Commission took a great initiative of offering paid technical trainings to the boys and girls from the surrounding areas (Goths) of their nuclear power plants.





1.5 Mr. Tauseef H. Farooqi, Chairman NEPA along with NEPA Licensees, participated in the event of Acknowledgement Ceremony arranged by “Akhwat” for NEPA and Power with Prosperity Partners in Solar Loan Scheme. Chairman [Akhwat](#), Dr. Amjad Saqib highlighted the remarkable outcomes and role of NEPA and its licensees towards the initiative. Chairman NEPA also appreciated the contribution of licensees towards Power with Prosperity fund.



1.6 Mr. Tauseef H. Farooqi, Chairman NEPA chaired the inauguration session of 3rd Batch of 50 New 'Roshni Baji' Cohorts which is implemented by [K-Electric](#) under NEPA 'Power with Prosperity' and 'Power with Safety' initiatives. This signature program by KE have already trained 40 females in 1st batch and 60 more in 2nd batch. Chairman NEPA also chaired KE's HSE week concluding session and distributed prizes among employees.



INVITATION TO BIDS

600 MWp SOLAR PV PROJECT AT KOT ADDU/MUZAFFARGARH

The Government of Pakistan (GOP) pursuant to its policy objectives of energy security, environmental protection, affordability of electricity and sustainable development, has approved Framework Guidelines that envision development of large utility scale solar PV projects on fast-track basis at designated sites through private sector investment to substitute expensive imported fossil fuels being used for power generation in Pakistan.

Pursuant to the Framework Guidelines, Alternative Energy Development Board (AEDB), a one window facilitator of the GOP for the development of Alternative & Renewable Energy, hereby invites bids/proposals from the private sector investors / entrepreneurs for the development of 600 MWp capacity solar PV project to be located at District Kot Addu / Muzaffargarh, Punjab, Pakistan, on Build, Own, Operate and Transfer (BOOT) basis (the “Project”) for a concession term of 25 years. The Framework Guidelines and further details of the Project are available at AEDB's website www.aedb.org.

A single stage, two-envelope bidding process shall be adopted. The contents required for each envelope and the basis for evaluation of the Bids are detailed in the Request for Proposal (RFP). Bidders will be required to offer discount against the Benchmark Tariff as announced by NEPRA vide its determination dated February 01, 2023 available at AEDB's website. The Bidder offering lowest tariff/maximum discount shall be declared as Successful Bidder who will be required to achieve Financial Closing (FC) and Commercial Operations Date (COD) in accordance with the terms and conditions of the RFP and Project Agreements.

RFP can be obtained either from AEDB office or through online upon payment of US\$ 200 as registration fee and US\$ 2500 for RFP document, on or before **10th March 2023**. Payments can be made in US\$ or equivalent Pak Rupees directly in AEDB Bank accounts (Details at AEDB's website) or by way of a demand draft/psd order in the name of Alternative Energy Fund.

The interested parties shall submit complete Bids in all respect in accordance with the RFP along with the Bid Bond and Bid Processing Fee. Only the Bidders who have been registered and issued RFP by AEDB shall be entitled to submit bid/proposal for the Project.

Last date for receiving of bids/proposals at AEDB's office is 17th April 2023, 1200 hrs PST, which will be opened same day at 1230 hrs in the presence of representative of applicants who opt to attend. Bids/proposals submitted electronically will not be entertained. Any changes, clarifications or amendments subsequent to this advertisement including but not limited to the bidding schedule, shall be placed at AEDB's website. Interested bidders are requested to frequently visit AEDB's website.

AEDB reserves the right to reject any or all the bids/proposals at any time without assigning any reason. The advertisement is also available at AEDB's and Public Procurement Regulatory Authority's website www.ppra.org.pk.

Chief Executive Officer
 Alternative Energy Development Board (AEDB)
 2nd Floor, OPE Building, Shahr-e E-Jamhuriat,
 Sector C-6/2, Islamabad, Pakistan
 Tel: +92 (51) 9222350, Fax: +92 (51) 9222364
 E-mail: solarbidding@aedb.org

1.7 On March 08th, 2023 NEPA released the clarification regarding the minimum safe approach distance as recommended in the NEPA Power Safety Code. The clarification is also available on the NEPA website.

2. TARIFF

2. Tariff

2.1 Hydropower

2.1.1 Laraib Energy Ltd.

- i. Decision of the Authority in the matter of Reimbursement of Pass Through Withholding Tax on Dividends (Decision issued on Feb 1, 2023)
- ii. Decision of the Authority in the matter of Quarterly Indexation / Adjustment of Tariff (Oct-Dec 2022) (Decision issued on Feb 1, 2023).
- iii. Decision of the Authority in the matter of adjustment of Insurance component (Decision issued on Feb 1, 2023)

2.1.2 Mira Power Gulpur HPP

Decision of the Authority in the matter of Quarterly Indexation / Adjustment (Oct-Dec 2022) (Decision issued on Feb 1, 2023)

2.1.3 Star Hydro Patrind HPP

Decision of the Authority in the matter of adjustment of Insurance component (Decision issued on Feb 1, 2023)

Decision of the Authority in the matter of Quarterly Indexation / Adjustment (Oct-Dec 2022) (Decision issued on Feb 21, 2023)

2.1.4 Karot HPP

Decision of the Authority in the matter of Quarterly Indexation / Adjustment (Apr-June 2022 & Oct-Dec 2022) (Decision issued on Feb 9, 2023)

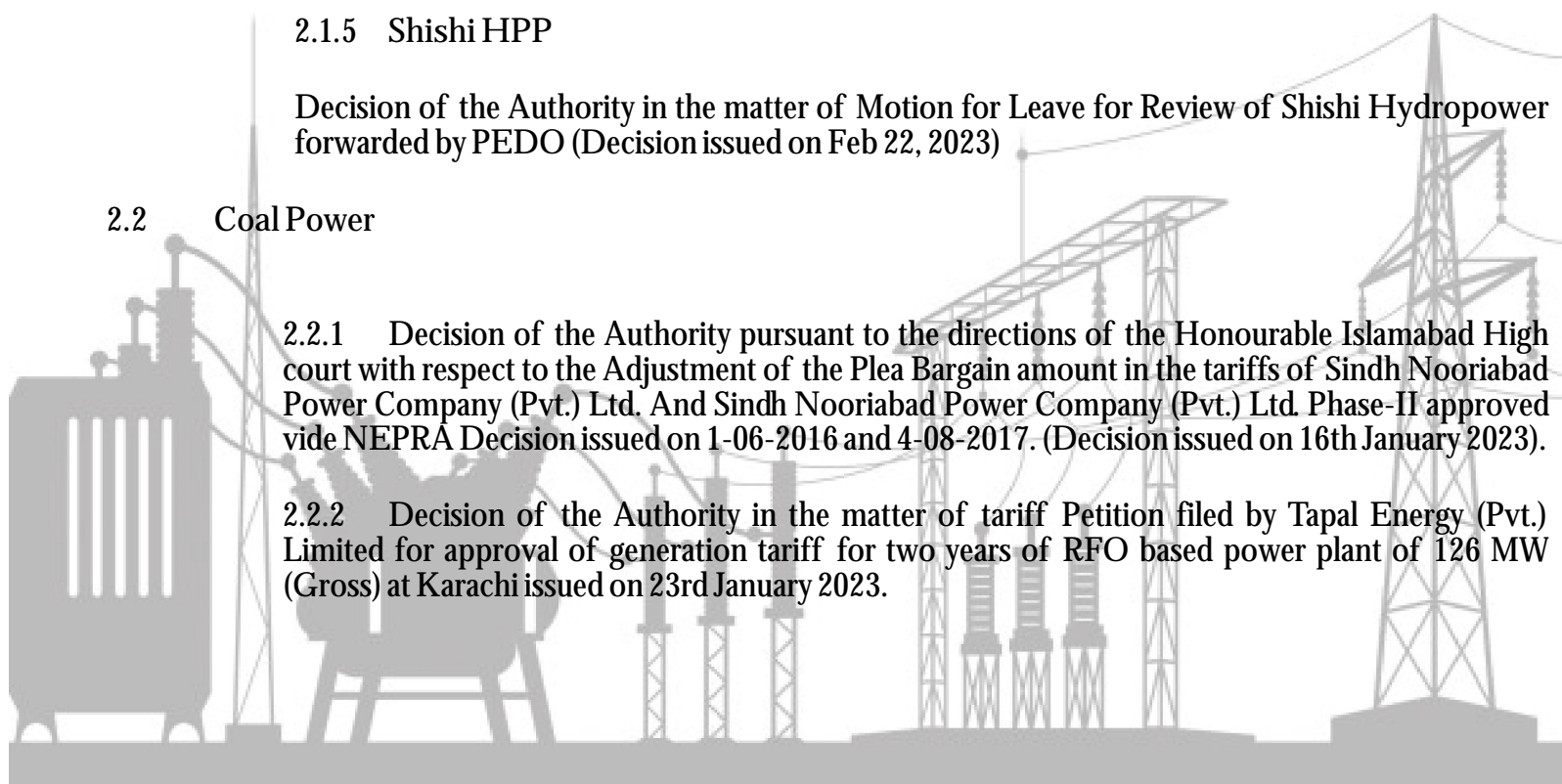
2.1.5 Shishi HPP

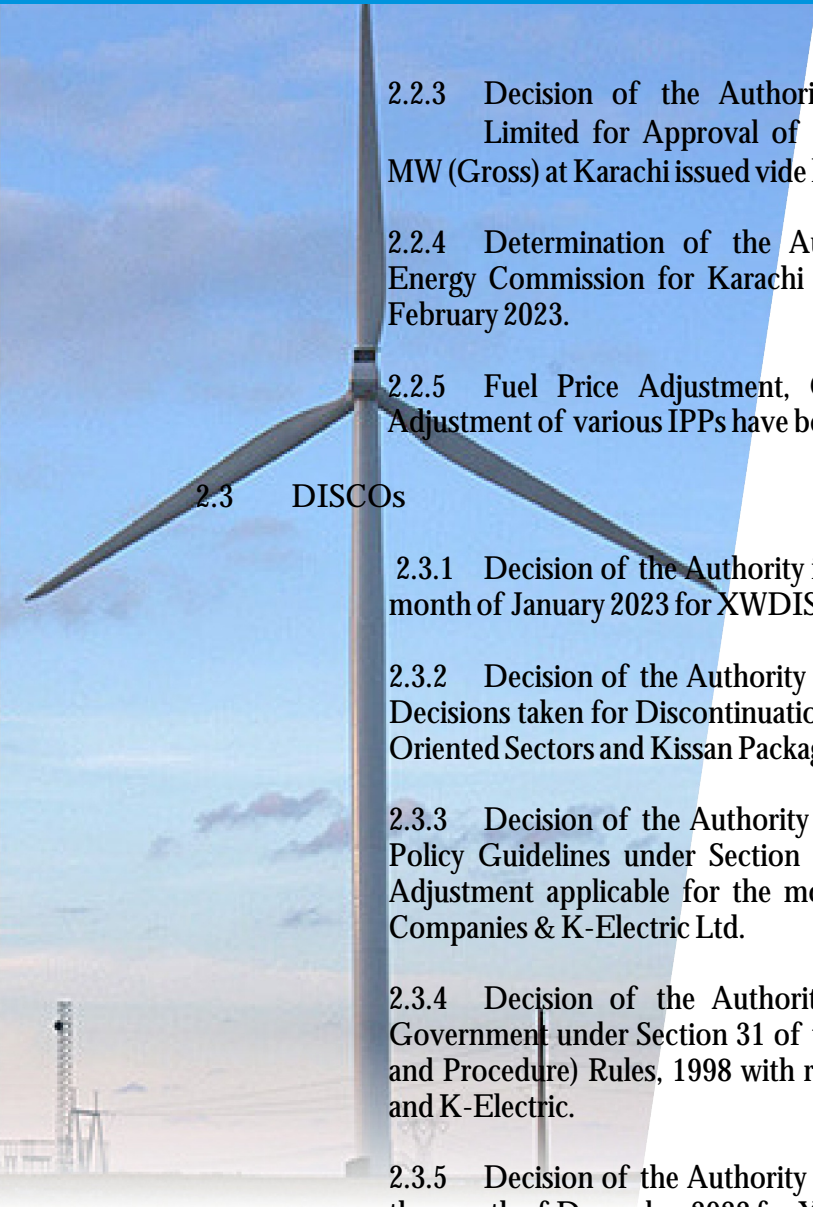
Decision of the Authority in the matter of Motion for Leave for Review of Shishi Hydropower forwarded by PEDO (Decision issued on Feb 22, 2023)

2.2 Coal Power

2.2.1 Decision of the Authority pursuant to the directions of the Honourable Islamabad High court with respect to the Adjustment of the Plea Bargain amount in the tariffs of Sindh Nooriabad Power Company (Pvt.) Ltd. And Sindh Nooriabad Power Company (Pvt.) Ltd. Phase-II approved vide NEPRA Decision issued on 1-06-2016 and 4-08-2017. (Decision issued on 16th January 2023).

2.2.2 Decision of the Authority in the matter of tariff Petition filed by Tapal Energy (Pvt.) Limited for approval of generation tariff for two years of RFO based power plant of 126 MW (Gross) at Karachi issued on 23rd January 2023.





2.2.3 Decision of the Authority in the matter of Tariff Petition filed by Gul Ahmed Energy Limited for Approval of Generation Tariff for Two years for its RFO Based Power Plant of 136.17 MW (Gross) at Karachi issued vide letter dated 22nd February 2023.

2.2.4 Determination of the Authority in the matter of tariff petition filed by Pakistan Atomic Energy Commission for Karachi Nuclear Power Plant Unit-3 (TRF 579) issued vide letter dated 28th February 2023.

2.2.5 Fuel Price Adjustment, Quarterly Indexation, Insurance Adjustment and Withholding Tax Adjustment of various IPPs have been processed.

2.3 DISCOs

2.3.1 Decision of the Authority issued on 10.03.2023 in the matter of Fuel Charges Adjustment for the month of January 2023 for XWDISCOs

2.3.2 Decision of the Authority issued on 10-03-2023 regarding Endorsement of Federal Government Decisions taken for Discontinuation of Regionally Competitive Energy Rates (Rs.19.99/kWh) for Export Oriented Sectors and Kissan Package (Relief of Rs.3.60/kWh) from 1st March 2023.

2.3.3 Decision of the Authority issued on 09-03-2023 regarding Ministry of Energy, Power Division's Policy Guidelines under Section 31 of NEPRA Act 1997, for Recovery of Staggered Fuel Charges Adjustment applicable for the months of August and September 2022 for Ex-WAPDA Distribution Companies & K-Electric Ltd.

2.3.4 Decision of the Authority issued on 06-03-2023 in the matter of Motion of the Federal Government under Section 31 of the NEPRA Act 1997 read with Rule 17 of NEPRA (Tariff Standards and Procedure) Rules, 1998 with respect to Recommendation of Consumer-end Tariff for XWDISCOs and K-Electric.

2.3.5 Decision of the Authority issued on 16-02-2023 in the matter of Fuel Charges Adjustment for the month of December 2022 for XWDISCOs.

2.3.6 Decision of the Authority issued on 17-01-2023 in the matter of Requests filed by XWDISCOs for Periodic Adjustment in Tariff for the 1st Quarter of FY 2022-23.

2.3.7 Decision of the Authority issued on 11-01-2023 in the matter of Fuel Charges Adjustment for the month of November 2022 for XWDISCOs.

2.4 K-Electric

2.4.1 Decision of the Authority issued on 10-03-2023 in the matter of Monthly Fuel Charges Adjustment of K-Electric Limited for the month of January 2023.

2.4.2 Decision of the Authority issued on 09-02-2023 in the matter of Monthly Fuel Charges Adjustments of K-Electric Limited for the month of December 2022 and Notification (S.R.O. 140(1)/2023 dated 09.02.2023) Thereof.

2.4.3 Decision of the Authority issued on 12-01-2023 in the matter of Motion filed by the Federal Government under Section 7 & 31 of the NEPRA Act 1997 read with Rule 17 of the NEPRA (Tariff Standards and Procedure) Rules 1998 with respect to Recommendation of Consumer-end-Tariff for K-Electric.

2.4.4 Decision of the Authority issued on 11-01-2023 in the matter of Monthly Fuel Charges Adjustments of K-Electric Limited for the month of November 2022.

2.5 COD.

2.5.1 Decision of the Authority dated January 03, 2023 in the matter of Commercial Operations Date Adjustment of 1181.51 MW (Gross) Quaid-e-Azam Thermal Power Private Ltd. Power Project on RLNG/HSD at Bhikki, Sheikhpura, Punjab.

2.5.2 Hearing conducted on February 01, 2023 in the matter of modification petition of National Power Parks Pvt. Limited (NPPMCL) - Balloki & Haveli Bahardur Shah (HBS).

2.5.3 Verification of outstanding payables of Project Cost of HBS and Balloki.

2.5.4 Decision of the Authority was issued on March 15, 2023 in the matter of Interim Relief for Indexation of the Relevant Reference Tariff Components of Pak Matiari-Lahore Transmission Company (Pvt.) Ltd. (PMLTC) Transmission Tariff for the Quarter January-March 2023.

2.5.5 Decision of the Authority was issued on March 17, 2023 in the matter of Interim Relief for Quarterly Indexation/Adjustment for January-March 2023 Quarter of Tariff for Lucky Electric Power Company Ltd. (LEPCL).



3. LICENSING

3.1 Generation License

The Authority granted Generation Licence [No. GL/28/2022 dated January 25, 2023] to Northern Power Generation Company Limited (NPGCL) for its 525.0 MW Captive Power Plant located at Nandipur, District Gujranwala, Punjab.

3.2 Micro Grid Licence

i. The Authority grant Micro Grid Licence [No. MGL/01/2023] dated January 17, 2023 to Quaid-e-Azam Solar Power (Pvt.) Limited for its 0.7215 MW located at Basti Chappu U/C Db Cholistan, Basti Gata Raikh, Basti Mud Saindad, Basti Kheersar & Basti Pughla, District Bahawalpur, Dera Ghazi Khan & Rajanpur, Punjab.

ii. The Authority grant Micro Grid Licence [No. MGL/02/2023] dated January 17, 2023 to Quaid-e-Azam Solar Power (Pvt.) Limited for its 0.6 MW located at Basti Chawli Mouza Machka, Basti Kaleem Ullah, Basti Buzdar Wali, Chak No. 291 ML, Azafi Abadi 322/HR, Basti Jam Rafiq Jhallo, District Rajan Pur, Rahim Yar Khan, Muzaffargarh, Bahawalnagar & Multan, Punjab.

3.3 System Operator License

The Authority granted System Operator Licence to NTDC on March 21, 2023.

3.4 Licensee Proposed Modification (LPM)

i. The Authority approved LPM-V in the Generation Licence [No. GL/03/2002] dated January 25, 2023 of NPGCL regarding exclusion of CCPP Nandipur.

ii. The Authority approved LPM-II in the Generation Licence [No. WPGL/22/2013] dated March 01, 2023 of UEP Wind (Pvt.) Limited regarding the expiry date of the Generation Licence and COD.

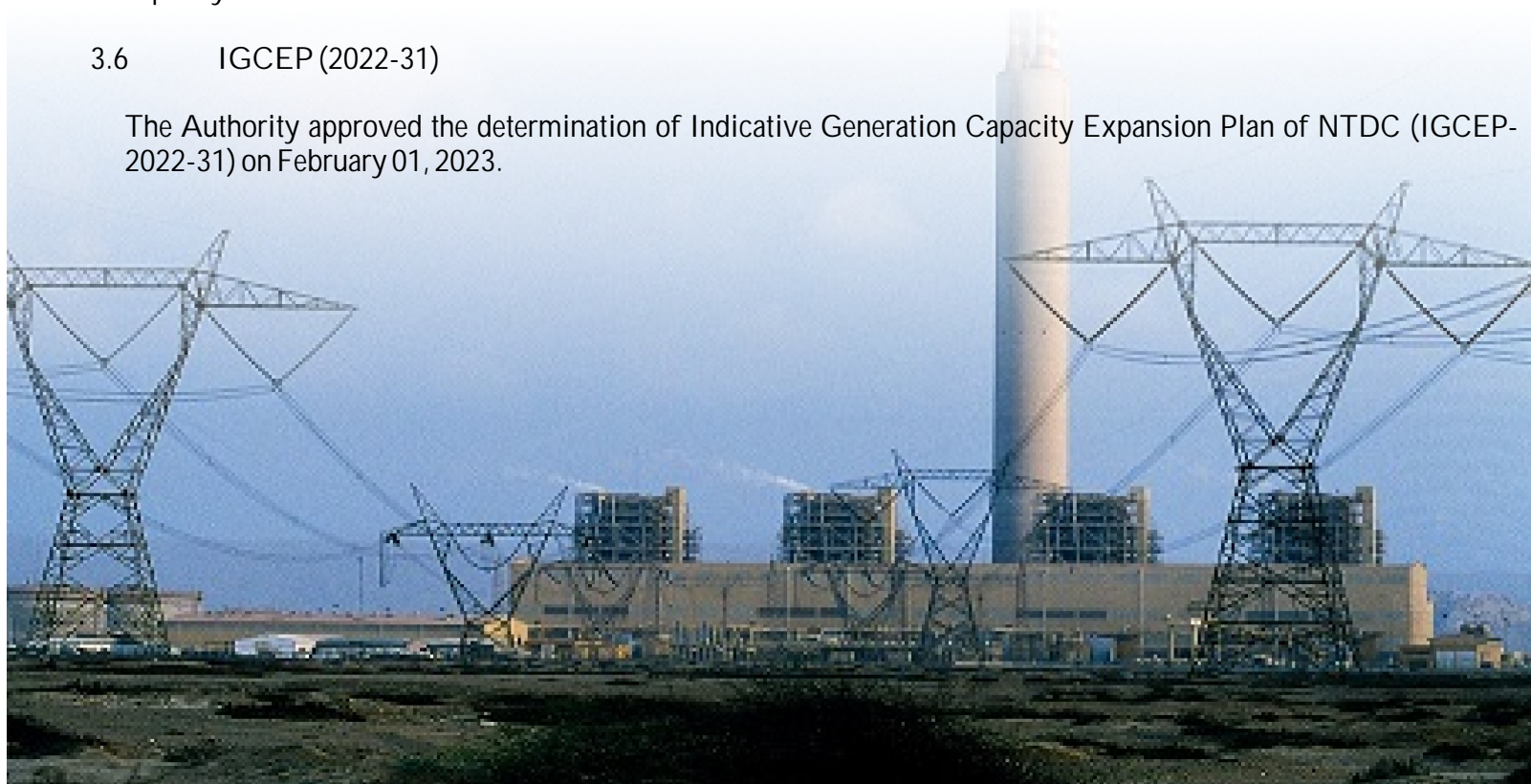
iii. The Authority approved LPM-III in the Transmission Licence [No. TL/01/2002] dated March 21, 2023 of NTDC, in Modification-III, the Authority excluded functions of System Operator from its Licence.

3.5 Net-metering

The Authority granted 502 Distributed Generation Net-Metering Licences (more than 25 kW) having cumulative capacity of 67.285 MW.

3.6 IGCEP (2022-31)

The Authority approved the determination of Indicative Generation Capacity Expansion Plan of NTDC (IGCEP-2022-31) on February 01, 2023.



4. CONSUMER AFFAIRS & COMPLAINTS MANAGEMENT

A total number of 2944 Consumer Complaints were received in NEPRA (including Head office, NEPRA Regional offices) out of which 2173 were disposed of.

4.1 Major Cases

- (i) Complaint filed by Mr. Abdul Samad vs QESCO regarding Detection Billing.
- (ii) Complaint filed by Mr. Arif Ellahi vs K-Electric limited regarding net metering.
- (iii) Review petition filed by Mr. Farooq Ahmed vs GEPCO regarding Delay in Installation of Connection and Issuance of the Additional Demand Notice.
- (iv) Complaint filed by Managing Director, Zeal Pak Cement Factory Limited against HESCO regarding Reconnection of Electricity Supply.
- (v) Complaint filed by Mr. Maqbool Hussain Chairman J7 Emporium Private Limited against IESCO regarding Provision of Connection.
- (vi) Mr. Noor Illahi vs IESCO regarding wrong Application of Tariff.
- (vii) Senator Nauman Wazir vs PESCO regarding Non-Provision of Industrial Relief Package.
- (viii) K-Electric vs NEPRA Consumer Complaints Tribunal in the matter of Complaint of M/s Al-Tameer Properties regarding Load Assessment.
- (ix) Mr. Muhammad Mahtab Aslam vs K-Electric regarding Detection Bill.

4.2 HEARINGS CONDUCTED

Nine hundred and eighty nine 989 number of hearings were conducted (including online, head office and in regional offices) by Consumer Affairs Department.

4.3 OTHER HIGHLIGHTS:

- (i) DISCOs have been directed to translate and print instructions /information on electricity bills in Urdu language.
- (ii) DISCOs have been directed to facilitate the consumers who intend to get their electricity supply disconnected temporarily, in light of the provisions of Consumer Service Manual.
- (iii) All DISCOs have been directed to comply with the timelines in consumer cases requesting for Distributed Generation facility.
- (iv) Directions have been issued to DISCOs to adjust the detection bills issued in lieu of slowness/ defectiveness of energy meters for more than two billing cycles in future billing of the affected consumers and initiate proceedings against the delinquent officials.
- (v) Explanation letters have been issued to DISCOs regarding charging of detection bills on account of slowness of energy meters for more than two (2) billing cycles in violation of provisions of Consumer Service Manual (CSM).



5. CTBCM

5.1 Achievement of CTBCM

- i. The team participated actively in processing of NTDC's Indicative Generation Capacity Expansion Plan 2022-31 (IGCEP-2022). The Authority approved IGCEP-2022 on 01.02.2023, which outlines a ten-year plan for adding new generation capacity to meet future electrical demand. Moving forward, all future power procurement will initially be qualified in IGCEP where demand for electric power will be matched with its supply on least cost principle.
- ii. On 21.03.2013, NTDC was granted System Operator license under NEPRA Act to ensure smooth functioning of Pakistan's power system according to Grid Code 2023. The CTBCM team engaged in the review of dynamic Grid Code 2023 for approval of Authority. The Grid Code 2023 specifies a revamped power system planning process and addresses the functioning of renewable energy plants and technical functioning of HVDC lines.

6. MONITORING & ENFORCEMENT

6.1 Generation

- i. Legal proceedings initiated against CPGCL on account of raising invoices pertaining to excess capacity payments in respect of different units/machines. A fine of Rs. 100 Million was imposed on CPGCL.
- ii. As a result of legal proceedings initiated against HESCO on account of non-compliance with the Authority's decisions for filing the Power Acquisition Contracts (PACs) to procure power from baggase based captive power projects for approval of the Authority. HESCO finally submitted the said PACs which were subsequently approved by the Authority.
- iii. A Show Cause Notice dated 21.03.2023 was issued to WAPDA on account of non-performance of Golen Gol Hydro Power Project since its commissioning.
- iv. A Show Cause Notice dated 06.03.2023 was issued to CPPA-G on account of non-submission of PPAs/EPAs (including TPPAs of Azad Pattan and Kohala Hydro Power Projects) for approval of NEPRA prior to execution of such documents.
- v. A discussion meeting of the Authority with WAPDA and CPPA-G was held on 21.03.2023 in the matter of Show Cause Notice issued to CPPA-G on account of non-imposition of LDs on WAPDA on account of availing higher outages by some of its hydel power stations than allowed limit as specified in the PPA.
- vi. A presentation was given by WAPDA on 24.01.2023 in the matter of Show Cause Notice issued to WAPDA on account of availing higher outages by some of its hydel power stations than allowed limit as specified in the PPA.
- vii. A hearing was held on 12.01.2023 in the matter of Show Cause Notice issued to CPPA-G on account of extension in term of the PPA signed with KAPCO by 485 days without prior approval of the Authority.
- viii. A final notice dated 19.01.2023 was issued to CPPA-G in order to acquire the response of Show Cause Notice issued on account of making excess capacity payments to CPGCL in respect of different units/machines of TPS Guddu.
- ix. A Recovery Request dated 13.02.2023 was issued to District Collector, Islamabad in order to recover Rs. 50 Million fine imposed by the Authority on CPGCL in lieu of total power system collapse occurred on 09.01.2021.
- x. A Recovery Request dated 17.02.2023 was issued to District Collector, Islamabad in order to recover Rs. 25 Million fine imposed by the Authority on NPGCL on account of its failure to post sufficient O&M staff at the time of taking over of Nandipur power plant.
- xi. Pakistan Wind Energy Association (PWEA) vide its letter dated 09-Jan-2023 apprised that the Wind Power Projects (WPPs) are facing excessive curtailment issues during the months of December 2022, January 2023 and February 2023.

Accordingly, a letter to all the stakeholders was sent on 21.02.2023 and a meeting was held on 23-Feb-2023 in the matter Responses from some WPPs and NTDC has been received which are under review

xii. During the course of legal proceedings against WAPDA on account of availing higher outages by some of its hydel power stations than allowed in PPA. In response, SO submitted that it dispatches all power plants in accordance with their technical limits as laid down in their PPAs and they have never been instructed to deviate the said limits operating at full load. Response received from WAPDA is under review.

xiii. The System Operator (SO) vide its letter dated 20-Jan-2023 requested CPPA-G to advise Karot power plant for availability/activation of Power System Stabilizer (PSS) for stability of the system.

xiv. M&E highlighted the issue of EMO violation due to delayed construction of Thar-Matiari line. Due to the effective oversight of M&E, an amount of around 12 billion was withheld from CPPA-G's claim for the months of January 23 and February 23 on account of EMO violations.

xv. M&E concluded legal proceeding against CPPA-G on account of its failure to comply with the directions of the Authority issued from time to time and its failure to fulfill the obligations as envisaged in the Commercial Code and Terms & Conditions of its registration.

6.2 Transmission

i. The Annual Performance Reports submitted by NTDC & K-Electric (KE) for the FY 2021-22 under Performance Standards (Transmission) Rules 2005 (PSTR) were thoroughly reviewed and a comprehensive Performance Evaluation Report was prepared. The same was placed before the Authority and uploaded on NEPRA web after the Authority's approval.

ii. To bring-in efficiency, M&E transmission team in coordination with IT department has initiated the development of transmission data exchange portal for obtaining performance data from transmission licensees. Various meetings were held, wherein, detailed deliberations were made on the development of portal including reporting frequency, data formats, analysis aspects and other requirements.

Three versions of the portal were developed and comments on each of them were provided to IT department for further improvement. A consultative session with the transmission licensees was also held wherein, detailed deliberations were made on the portal. Log-in have been created for the licensees. Currently, some modifications in portal are in process and thereafter data will be obtained through portal accordingly.

iii. The revision of the Grid Code was actively pursued with NTDC. In this regard, detailed deliberations were made on the drafts submitted by NTDC and provided comments accordingly. The latest draft submitted by NTDC was thoroughly reviewed and placed before the Authority. Accordingly, the Grid Code, 2023 was uploaded on NEPRA Web after Authority's approval.

iv. The progress of interconnection arrangements for different power projects is being monitored regularly. In this behalf meetings with NTDC, PEDO, WAPDA, and other stakeholders are being held. Accordingly, directions of the Authority were conveyed to NTDC, PEDO, PESCO, CPPA-G and WAPDA. In this regard, a meeting was held on 25 October 2022, wherein, evacuation from different power projects, CASA-1000, electricity supply to Makran division and others were discussed. Accordingly, a letter to all the stakeholders was sent on 21 November 2022. A final reminder was issued to NTDC and relevant stakeholders on 09 January 2023. NTDC submitted its reply dated 16 January 2023 received by NEPRA on 18 January 2023. Accordingly, recently a meeting was also held with NTDC and other stakeholders on 29 March 2023.

v. Several complaints against NTDC were received with respect to corruption, misappropriation/embezzlement in allocation/award of projects, sub-standard work, bribery, mass scale forced transfer/posting and illegal promotions/nepotism/favoritism etc. The case was placed before the Authority after obtaining legal opinion, whereby the Authority directed to constitute a committee to look into matter and place a report before the Authority. Accordingly, a committee

was constituted and report was placed before the Authority. As per instructions of the Authority, complaints with names and addresses were sent to NTDC for inquiry in the month of September, 2022. In response, NTDC vide letter dated 18 November 2022 submitted that these complaints are Anonymous/Pseudonymous in nature and cannot be entertained by NTDC in light of its rule/policy.

Accordingly, six complaints with proper names, addresses, contact numbers were forwarded to NTDC on 14 December 2022 to complete enquiry and submit a report in this regard. After receiving no reply from NTDC six (6) reminders were issued to NTDC on 24 January 2023. Upon non submission, the matter was forwarded to ADG (Legal) for seeking legal opinion and whether to initiate legal proceedings against NTDC under NEPRA (Fine) Regulations, 2021 or otherwise. Accordingly, the ADG (Legal) opined that in the interest of justice and fairness and as per previous practice a final reminder be issued to NTDC prior to initiation of legal proceedings under NEPRA (Fine) Regulations, 2021 after seeking the approval of the competent Authority. Accordingly, final reminders in the matter have been issued on 31 March 2023 from Registrar office.

vi. An incident of partial blackout occurred in September, 2021 due to lightning at 500 kV Grid Station causing tripping and the event resulted in power supply failure to K-Electric and HESCO jurisdiction. As per directions of the Authority, NTDC enquired the matter and the enquiry report was presented before the Authority, whereby, legal proceedings were initiated against NTDC in terms of explanation. The response of the same was placed before the Authority, whereby the Authority observed that NTDC has failed to provide any cogent reasons to the Explanation issued to it and directed to issue a Show cause Notice. Accordingly, the Show Cause Notice was sent to NTDC on 06 July 2022. However, no response was received despite a final notice dated 16 August 2022.

Therefore, the case was placed before the Authority and a fine to the tune of rupees 10 million was imposed on NTDC. Order of the Authority has been sent to NTDC on 30 September 2022 accordingly. Notice of demand was sent on 07 November 2022. Meanwhile NTDC filed its review and the same was admitted by the Authority in a meeting held on 21 November 2022. Minutes of meeting (MoM) were issued on 14 December 2022 and a hearing opportunity was given to NTDC. The hearing was scheduled on 24 January 2023 and the same was postponed due to power breakdown in the country on 23 January 2023. A working paper was prepared and presented before the Authority in Regulatory Meeting # 23-35. A hearing was held on 13 February 2023. However, the Authority decided to postpone the hearing due to non-availability of MD (NTDC).

vii. Legal Proceedings against NTDC in the matter of Tower Collapse in Wake of Cyclonic Winds. An incident of partial blackout occurred in May, 2021 due to collapse of eight 500 kV towers in wake of cyclonic winds in southern part of the country. The Authority took serious notice and directed NTDC to enquire the matter and submit the report accordingly. The same was placed before the Authority, whereby, legal proceedings were initiated against NTDC and explanation was issued to it. The response to the explanation was analysed and presented before the Authority, whereby the Authority observed that NTDC has failed to provide any cogent reasons to the Explanation issued to it and directed to issue a Show cause Notice.

Accordingly, the Show Cause Notice was issued to NTDC on 02 August 2022. However, no response was received from NTDC. Therefore, the case was placed before the Authority and a fine of rupees 10 million has been imposed on NTDC. Accordingly, order of the Authority has been sent to NTDC on 30 September 2022. Notice of demand was sent on 07 November 2022. NTDC filed its review and the same was admitted by the Authority in a meeting held on 21 November 2022. Minutes of meeting (MoM) were issued on 14 December 2022 and a hearing opportunity was provided to NTDC. The hearing was scheduled on 24 January 2023 and the same was postponed due to power breakdown in the country dated 23 January 2023. A working paper was presented before the Authority in Regulatory Meeting # 23-35. A hearing was again held on 13 February 2023 but the Authority decided to postpone the hearing due to non-availability of MD (NTDC).

viii. Some of the NTDC Grids including Jhimpir-II Grid was visited to check the status of investments made for improvement in its southern network. During visit, it was observed that Jhimpir-II grid is still under construction and energized without proper handing/taking over. The physical inspection revealed that the said grid station is being operated under unsafe and inhumane conditions like no fencing & boundary wall, risk of damage by heavy rains, incomplete cable trenches in relay room & switchyard, no cable hangers, non-commissioning of digital process module, tap-changers, SCADA etc. Report was placed before the Authority and as per instructions of the Authority explanation was issued to NTDC. Response to the explanation was placed before the Authority and a Show Case Notice was issued to NTDC on 26 December 2022. A working paper has been prepared and received back from Legal on 15 February 2023. However, recently NTDC has submitted the reply

of Show Cause Notice dated 10 March 2023 (received on 13 March 2023).

ix. A fatal accident of contractor's staff occurred due to electrocution during an approved shutdown by NTDC on 500 kV Thar Matiari Circuit. As per NEPRA instructions, the matter was investigated by NTDC and submitted its report to NEPRA which revealed that all the responsibility was placed on the contractor rather than on NTDC officials. As per directions of the Authority, investigation under section 27A of the NEPRA Act has been conducted and report was placed before the Authority. As per instructions of the Authority a Show Cause Notice was issued to NTDC on 30 September 2022. Upon non-submission of response, the case was placed before the Authority on 10 November 2022, whereby the Authority granted an opportunity of hearing to NTDC.

Meanwhile NTDC submitted response to the Show Cause Notice on 15 December 2022. The hearing was conducted on 22 December 2022, wherein, the Authority directed NTDC to submit the response to earlier directions of the Authority already conveyed in November, 2022 along with number of fatal accidents in the last 10 years including compensation within seven days. Accordingly, a letter conveying the directions of the Authority was also issued to NTDC on 04 January 2023. Accordingly, COR was placed before the Authority in Regulatory Meeting # 23-92 held on 15 March 2023.

x. Pakistan experienced a country-wide blackout on January 23 January 2023. The Authority took serious notice of the blackout and convened a meeting/hearing of all stakeholders to apprise the Authority on the reasons for blackout. However, the relevant stakeholders could not satisfy the Authority regarding the reasons for blackout. Accordingly, the Authority formulated a high-level inquiry committee and ordered for an inquiry report within 15 working days. The committee consisted of the following experts:

| Sr. # | Name | Designation | Position |
|-------|---------------------|---------------------------|-----------|
| 1 | Mr. Imran Kazi | Sr. Advisor (M&E), NEPRA | Convener |
| 2 | Mr. Nadir Ali Khoso | Market Expert | Member |
| 3 | Mr. Ghulam Abbas | Market Expert | Member |
| 4 | Syed Safeer Hussain | Market Expert | Member |
| 5 | Manu Ram | Market Expert | Member |
| 6 | Syed Aqib Ali Shah | Dy. Director (M&E), NEPRA | Secretary |

The Inquiry Committee (IC) visited NTDC, K-Electric, NPCC & other key stakeholders from February 16 February 2023 and onwards to conduct detailed inquiry and physical verification in different areas. A comprehensive detailed Inquiry Report was submitted to the Authority. The IC report declared NTDC, Port Qasim Power Co. Ltd, GENCO II and K Electric jointly responsible for the complete blackout in the country on 23 January 2023.

Whereas, delay in restoration of the NTDC system was mainly due to failed attempts of black start facilities at WAPDA Hydel Power Stations and KAPCO. Other factors include delay in synchronization of various power plants and non-availability of SCADA system in NPCC. KE system was also delayed due to repeated failed attempts on their black start facilities. The Authority on review of the report decided to:

- Initiate legal proceedings against the responsible entities.
- Issue recommendations/remedial measures of the committee as Authority's directions to relevant entities.

xi. Provided comments on different issues/documents to other departments such as:
i. Tariff Determination filed by K-Electric for determination of tariff for transmission business commencement from 01 July 2023 to 30 June 2030

6.3 Distribution

i. The Authority initiated legal proceedings against MEPCO and issued a Show Cause Notice to MEPCO on account of Fatal Accidents that occurred from July 2019 to December 2020. Further, a hearing in the matter was also held on 04.07.2022. Keeping in view the submissions of MEPCO, the Authority declared MEPCO guilty and decided to impose a fine of Rs. 28 Million on MEPCO on account of violations of NEPRA Laws, Rules, and Regulations. Further, the Authority also directed MEPCO to provide compensation to bereaved families of public persons equal to the amount given in case of its employees and provide jobs to the next of their kins. A detailed Order of the Authority was issued on 14.10.2022. In response, MEPCO filed an appeal in NEPRA Appellate Tribunal against the decision of the Authority under Section 12(G) of NEPRA Act. Moving Further, recovery proceedings against MEPCO has been initiated and Notice of Demand along with letter to comply with directions of Authority issued to MEPCO dated 17.02.2023 as the Tribunal has not granted any stay Order.

ii. The Authority has initiated legal proceedings regarding excessive load shedding being carried out by DISCOs in their service territories. The DISCOs are carrying out load shedding based on Aggregate Technical and Commercial (AT&C) losses on the feeders, however, this policy of load shedding is not in line with NEPRA Performance Standards and has never been recognized by NEPRA. The data regarding load shedding was also collected and noted with concern that DISCOs have failed to comply with their own policy too, as extended load shedding other than scheduled load shedding is being carried out. In this regard, the Explanations to HESCO, SEPCO, QESCO, PESCO and K-Electric have been issued on 03.01.2023 for violating NEPRA Performance Standards.

iii. The Authority constituted an Investigation Committee and directed to conduct thorough investigation under Section 27A of the NEPRA Act, against LESCO and UET-KSK Campus on account of a Fatal Accident that occurred on 28.02.2022 at UET-KSK Campus, Lahore. Based on the Investigation Report, the Authority decided to issue Show Cause Notice to both LESCO and UET-KSK Campus for violating NEPRA Laws, Rules, and Regulations. Accordingly, a Show Cause Notice was issued on 19.10.2022. In response, UET-KSK Campus and LESCO submitted their replies. Further, a hearing in the matter was scheduled dated 13.12.2022. Keeping in view the submissions of UET-KSK Campus and LESCO, the Authority found UET-KSK Campus and LESCO guilty and decided to impose a fine of Rs.10 Million on each i.e. UET-KSK Campus and LESCO, along with the directions to UET for provision of compensation to bereaved family along with a job to their next of kin. A detailed Order of the Authority has been issued on 21.02.2023 and 13.03.2023 to UET-KSK Campus and LESCO respectively.

iv. During the investigations conducted by NEPRA regarding fatal accidents occurred in different DISCOs, it was observed that the distribution facilities of DISCOs particularly Poles, Structures, etc. lack the earthing/grounding which is one of the major causes of occurrence of fatal accidents. The Authority took serious notice and decided to seek a comprehensive plan along with specific timelines from DISCOs for execution of earthing/grounding of 100% of their distribution system. A hearing/meeting in the said matter was also held on 04.10.2022. Keeping in view the submissions of DISCOs, NEPRA vide letter its dated 28.10.2022 directed DISCOs to submit a comprehensive plan along with specific timelines for execution of earthing/grounding of all HT/LT poles/structures. In response, DISCOs showed slow and poor performance in executing the same. Therefore, the Authority directed to initiate legal proceedings against all DISCOs on account of showing non-compliance towards the directions of the Authority.

v. Keeping in view the installation of AMI/AMR meters at PMT level by K-Electric (KE), the Authority directed KE to carry out load shedding at PMT level instead of Feeder level through remote disconnection/connection of the power supply in order to facilitate the good paying consumers. In this regard, KE was also directed to submit PMT wise load shedding plan instead of feeder-wise. However, KE submitted number of challenges to achieve the task. Further, a meeting/hearing in the matter was held on 04.10.2022, whereby KE was directed to find a possibility for remote disconnection/re-connection of meters through exploring design and development opportunities. Further, online meetings with KE's team were also held and some solutions were also shared with KE by the NEPRA team. However, the compliance from KE, to carry out PMT-wise load-shedding instead of feeder-wise was not received. Therefore, NEPRA has initiated legal proceedings and issued an Explanation to KE on 03.01.2023, for inter alia, non-complying with the repeated directions of the Authority.

vi. The Authority vide its order dated 07.09.2021 imposed a fine of Rs. 28 Million to SEPCO on account of the responsibility of 11 out of 20 Fatal Accidents, along with directions to provide compensation to bereaved families of public

persons equal to the compensation given in case of its employees. In response to the Authority's decision, SEPCO filed a Review Motion against, which was admitted by the Authority, and a hearing in the matter was held. Based on grounds raised by SEPCO, the Authority rejected the Review Motion and maintained its earlier decision and a detailed order in the matter was issued on 13.06.2022. Further, SEPCO filed an appeal in NEPRA Appellate Tribunal against the decision of the Authority. Since no stay order has been granted by NEPRA Appellate Tribunal to SEPCO. Therefore, the recovery proceedings against SEPCO have been initiated and a Notice of Demand along with letter to comply with directions of Authority issued on 07.03.2023.

vii. The Authority vide its order dated 05.11.2021 imposed fine of Rs. 26 Million on FESCO on account of the responsibility of 10 fatal accidents out of 17 fatal accidents that occurred due to failure to comply with NEPRA laws. In response to NEPRA's decision, FESCO filed a Review Motion, which was admitted by the Authority and a hearing in the matter was held. Keeping in view the grounds submitted by FESCO, the Authority observed that FESCO has failed to submit any new ground, therefore, decided to maintain its earlier decision. A detailed order in the matter had issued on 13.06.2022. Further, on 12.08.2022, a Notice of Demand was issued to FESCO. Meanwhile, FESCO filed an appeal in NEPRA Appellate Tribunal against the order of the Authority. Since, no stay order has been granted by NEPRA Appellate Tribunal, so moving further, a Recovery Request to District Collector Islamabad in the matter has been issued on 13.03.2023.

viii. The Authority ordered investigation against GEPCO on account of 13 fatal accidents that occurred during the period from July 2019 to May 2021. Based on the findings of the investigation report, a Show Cause Notice was issued to GEPCO on account of the responsibility of 08 fatal accidents that occurred due to violations of NEPRA Laws. A hearing in the matter was also held. Based on submissions of GEPCO, the Authority observed that GEPCO has failed to comply with safety standards as prescribed in NEPRA Performance Standards, Distribution Code, Power Safety Code, and other applicable documents. Therefore, the Authority decided to impose a fine of Rs. 21 Million on GEPCO. The Authority also directed GEPCO to give jobs to the next of kin of the victims (public person) and provide compensation to bereaved families of public persons equal to the compensation given in case of its employees. Subsequently, GEPCO challenged the decision of the Authority and filed a writ petition in Islamabad High Court, and acquired a stay order in this regard.

ix. The Authority vide an Order dated 01.10.2021 and imposed a fine of Rs. 31 Million on HESCO on account of the responsibility of 12 out of 15 fatal accidents. In response, HESCO filed a Review Motion against the Order of the Authority, which was admitted by the Authority, and a hearing in the matter was held. The Authority after detailed deliberations, rejected the Review Motion and maintained its earlier decision. Further, HESCO filed an appeal in NEPRA Appellate Tribunal against the said order of Authority. In aforementioned case, Honourable Tribunal has not granted any stay, therefore, a Notice of Demand has been along with a letter to comply with directions of Authority issued to HESCO dated 07.03.2023.

x. The Authority took serious notice of the 200KVA transformer blast at Latifabad, Hyderabad, and ordered an investigation under Section 27A of the NEPRA Act. Accordingly, the investigation was conducted, and the report was presented before the Authority. Based on the findings of the Investigation Committee, the Authority initiated Legal proceedings against HESCO. After following due Legal process, the Authority imposed a fine of Rs. 26 Million on HESCO. The Authority further directed HESCO to compensate victim families equal to the amount given in case of its employees. Subsequently, an order was issued to HESCO in this regard. In response, HESCO filed the Review Motion against the said Order of the Authority, which was considered and admitted by the Authority, and a hearing in the matter was also held. Based on grounds raised, the Authority rejected the Review Motion and maintained its earlier decision and a detailed order in the matter was issued on 13.06.2022. Further, HESCO filed an appeal in NEPRA Appellate Tribunal against the decision of the Authority. Since no stay order has been granted by NEPRA Appellate Tribunal, therefore, the recovery proceedings against HESCO has been initiated and a Notice of Demand along with letter to comply with directions of Authority issued on 07.03.2023.

xi. A 200KVA transformer blasted at Islamabad chowk, Hyderabad, which resulted in casualties of 03 persons, whereas 04 persons were injured. The Authority took notice of such tragic accident and ordered an investigation under Section 27A of the NEPRA Act. Accordingly, the investigation was conducted, and a detailed report was presented before the Authority. Based on the findings of the Investigation Committee, the Authority initiated Legal proceedings against HESCO and a hearing in the matter was also held. After following due Legal process, the Authority imposed a fine of Rs. 10 Million on HESCO. The Authority further directed HESCO to compensate victim families equal to the compensation given in case of its employees. Accordingly, an order was issued to HESCO against which, HESCO filed an appeal in NEPRA Appellate Tribunal against the decision of the Authority. Whereby, NEPRA Appellate Tribunal has passed restraining Order to the extent of providing job to next of kin. Therefore, the recovery proceedings against HESCO has been initiated and a Notice of Demand

along with letter to comply with other directions of Authority issued on 07.03.2023.

xii. Monthly data from all the DISCOs have been collected through the Data Exchange Portal to gather and analyze all relevant data/information from Distribution Companies and use insights to mitigate risk and promote efficiency in the future by shifting its Paper-based System to electronic filing, physical space Saving and increasing security. The Distribution Companies are providing monthly information regarding the Loading Position of the Distribution Network, TOU Meters, Damaged Transformer, Pending Connections, Defective Meters, Restoration time of Power Breakdown, the same is being monitored and analyzed regularly. During this quarter (Jan-2023 to March-2023) letter to DISCOs has been issued regarding increasing Pending Ripe Connections, Net Metering Connections, Loading Positions, ToU Meters and Power Outages.

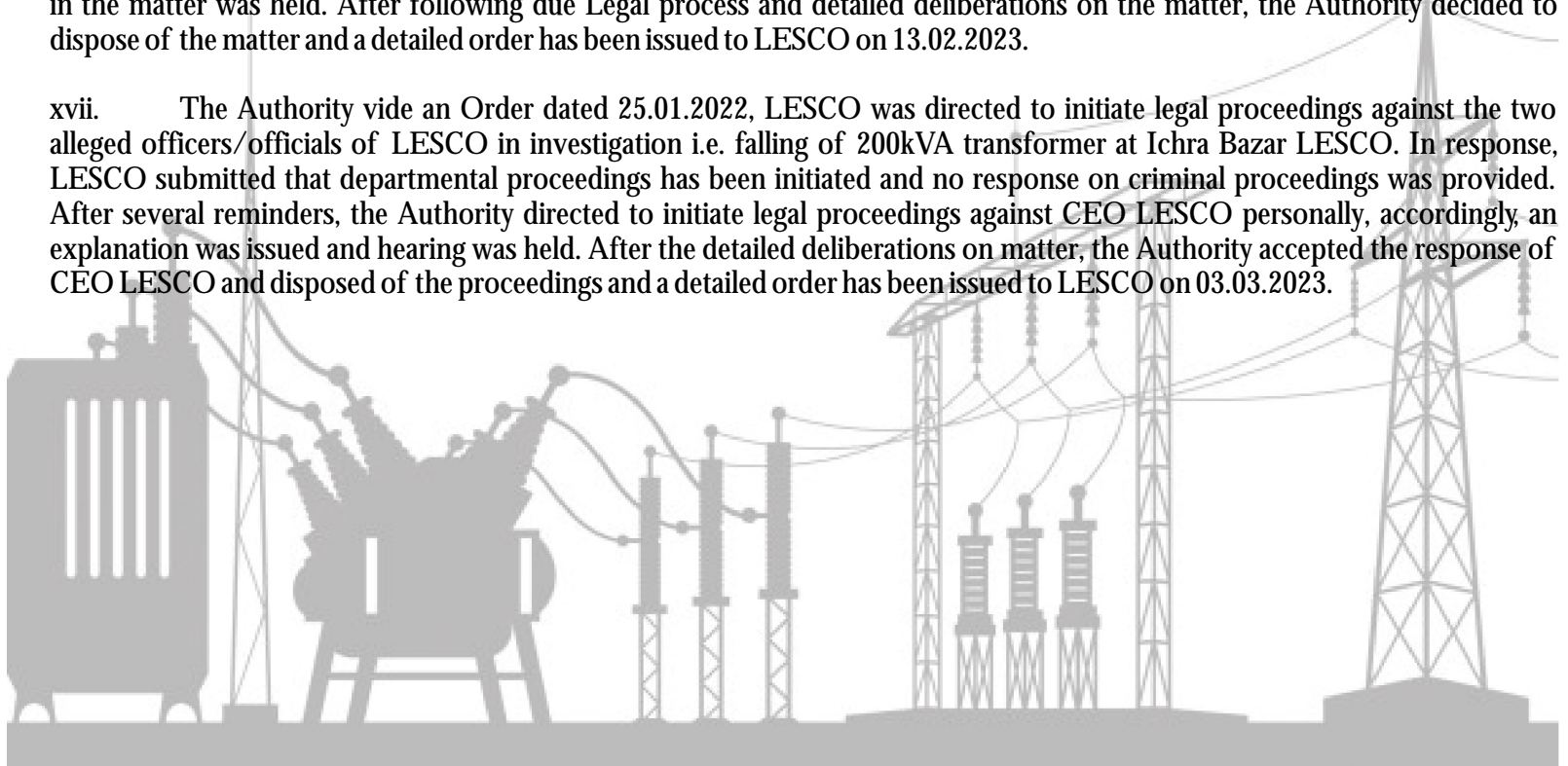
xiii. Islamabad Electric Supply Company Limited (IESCO) vide its letter dated October 21, 2021, requested NEPRA to intervene in the matter for resolution of the dispute between IESCO and NTDC regarding the calculation of MDI amounting to Rs. 1513 Million for the period August 2020 to June 2021, during shifting of load on another transformer in case of fault. Further, IESCO also requested NEPRA to devise a mechanism/formula for the calculation of MDI in case of outage/shutdown and shifting of load at the parallel transformer. In order to resolve the aforementioned dispute, the honourable Authority constituted a Special Tribunal under Section 11 of the NEPRA Act, 1997. The Special Tribunal conducted detailed proceedings by carrying out comprehensive discussions and correspondences between the parties i.e. NTDC and IESCO. Moreover, Meetings/Hearings were also held between parties and finally the matter has been resolved. Accordingly, detailed decision in the matter has been communicated to both parties on 23.02.2023.

xiv. The Authority imposed a fine of Rs. 10 Million on LESCO on account of fallen of 200 KVA transformer at Ichra Bazar, Lahore, which resulted in death of a woman, whereas her daughter got injured. Further, the Authority also directed LESCO to provide compensation to bereaved family equal to the amount given in case of its employees and also provide job to next kin of the victim woman. In response, LESCO filed an appeal in NEPRA Appellate Tribunal against the decision of the Authority. Honourable Tribunal after detailed deliberations on the matter up held the NEPRA's Authority decision. Further, recovery proceedings have been initiated and Recovery Request to District Collector Islamabad in the said matter has been issued dated 10.03.2023.

xv. The Authority vide its decision directed to issue an explanation to IESCO on the matter of delay in grid inter-connection of Access Solar Pvt. Ltd and Access Electric Pvt. Ltd and subsequent loss to the national exchequer. Accordingly, an explanation dated 30.11.2022 issued to IESCO. Further, a hearing in the matter was held on 29.12.2022. Based on grounds raised in the hearing, a Case Officer Report (COR) was presented during Regulatory Meeting RM # 23-61 held on 21.02.2023, MoM issued on 15.03.2023, wherein, the Authority directed to issue a Show Cause Notice to IESCO and the same is under process.

xvi. The Authority initiated an Inquiry against LESCO and issued an Explanation to LESCO on account of a Fatal Accident that occurred at Kahna Bazar, Lahore. The response of LESCO against the said Explanation was received and a hearing in the matter was held. After following due Legal process and detailed deliberations on the matter, the Authority decided to dispose of the matter and a detailed order has been issued to LESCO on 13.02.2023.

xvii. The Authority vide an Order dated 25.01.2022, LESCO was directed to initiate legal proceedings against the two alleged officers/officials of LESCO in investigation i.e. falling of 200kVA transformer at Ichra Bazar LESCO. In response, LESCO submitted that departmental proceedings has been initiated and no response on criminal proceedings was provided. After several reminders, the Authority directed to initiate legal proceedings against CEO LESCO personally, accordingly, an explanation was issued and hearing was held. After the detailed deliberations on matter, the Authority accepted the response of CEO LESCO and disposed of the proceedings and a detailed order has been issued to LESCO on 03.03.2023.



7. TECHNICAL

- i. Public hearing of KE on Investment plan for MYT Tariff from FY 2024 to FY2030.
- ii. Approval of Investment Plan & Losses Assessment of LESCO, FESCO and IESCO for MYT control period from FY 2023-24 to FY 2027-28.
- iii. Announcement of approval of RFP and benchmark Tariff for 600 MW Solar PV projects at Muzaffargarh.
- iv. Witnessing Heat Rate Test of BQPS III (RLNG Based) for KE's system.
- v. Resolution of issue of shunt Reactor at Suki Kinari Hydro power project.
- vi. Approval of TPPA (Tripartite Power purchase Agreement) of kohala HPP (hydro power project).
- vii. Approval of TPPA of Azad Pattan HPP.

8. HEALTH SECURITY ENVIRONMENT (HSE)

8.1 A webinar on "International Standard for Occupational Health & Safety Management Systems ISO-45001" was hosted on in collaboration with Strategic Management Services, Pakistan for the Power Sector professionals, as part of NEPRA's initiative "Power with Safety". Participants learned about the requirements of ISO-45001, and its framework. The aim and intended outcomes of the OH&S management system are to prevent work-related injury and ill health to workers and to provide safe and healthy workplaces.

8.2 On Feb 22, 2023, a webinar on "Incident Investigation" was hosted in collaboration with Consultant HSE, MA'ADEN (Saudi Arabian Mining Company) for the Power Sector professionals, as part of NEPRA's initiative "Power with Safety". In this session, participants learned how to investigate work-related incidents properly to prevent recurrences.





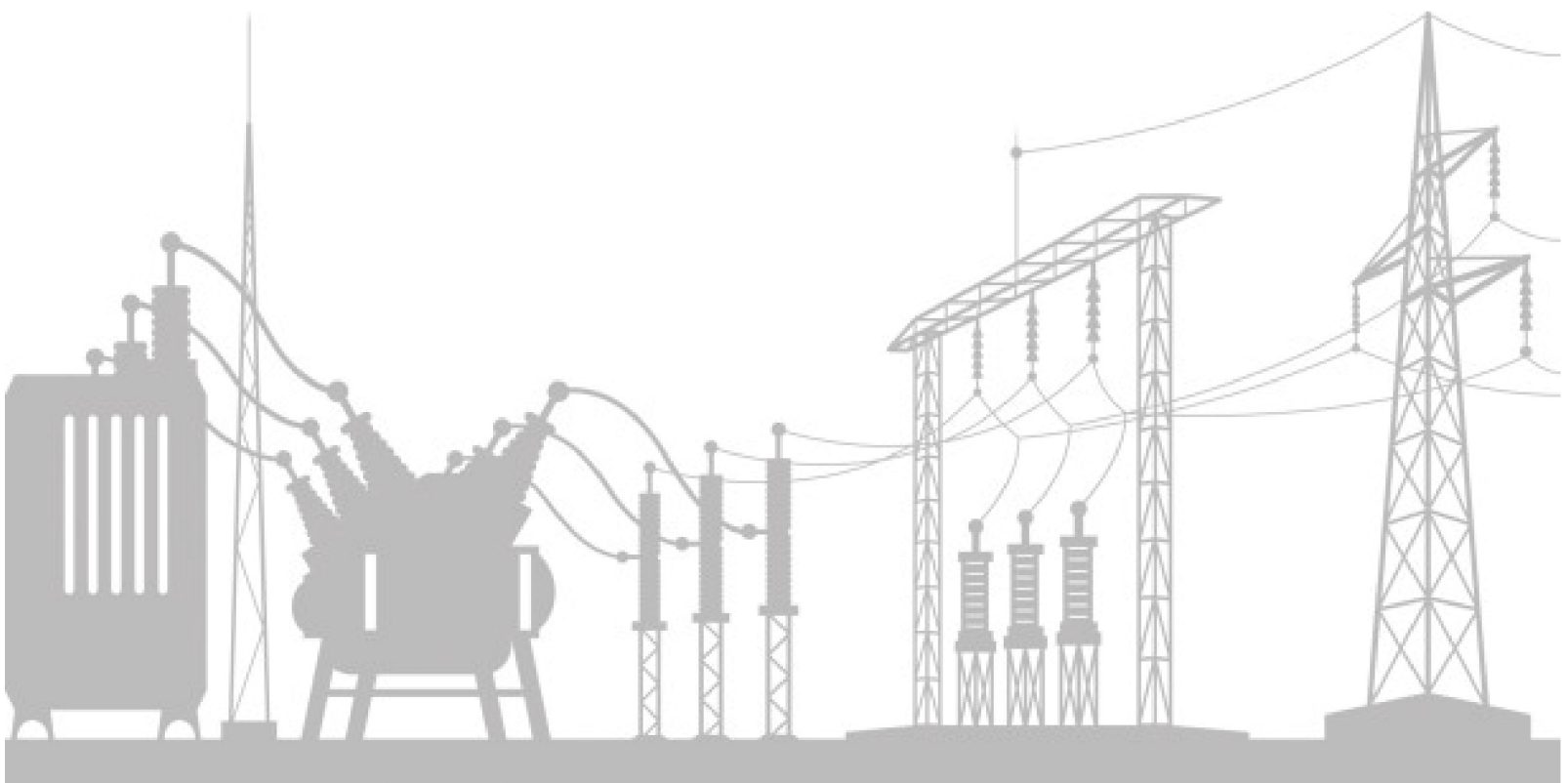
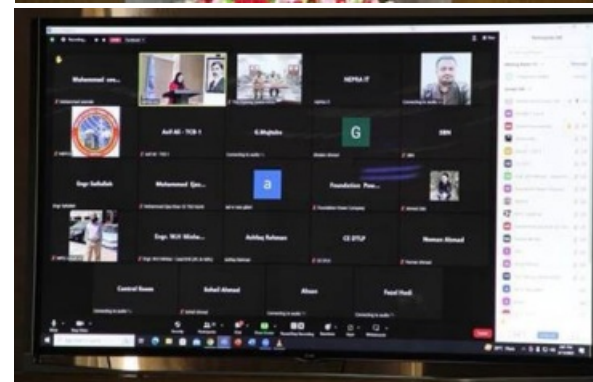
8.3 Prepared a draft of "NEPRA Emergency Management Plan" as required by Section 14.13.2.1 of the Building Code of Pakistan-Fire Safety Provisions-2016.

8.4 HSE performance evaluation results for 2021/2022 were shared with all Licensees in March 2023

8.5 On March 15, 2023, a webinar on "HSE Performance Evaluation Results of Top Performers" was hosted today as part of the NEPRA "Power with Safety" drive in collaboration with UCH Power (Private) Limited and Nishat Power Limited.

8.6 PPE Assessment Form was developed and assessment was conducted in January 2023.

8.7 NEPRA released a clarification regarding the minimum safe approach distance for 132KV and 220KV on March 8, 2023. This clarification is available at NEPRA's HSE web page <https://www.nepra.org.pk/HSE.php>.



9. CORPORATE SOCIAL RESPONSIBILITY (CSR)

9.1 In continuation of the NEPRA Webinar Series, NEPRA CSR arranged a Webinar on "Engagement of Social Welfare Organizations" on January 4, 2023, wherein Chief Secretary Gilgit Baltistan, Roshni Helpline 1138, NLC and Disabled Welfare Association (DWA) highlighted their CSR projects.



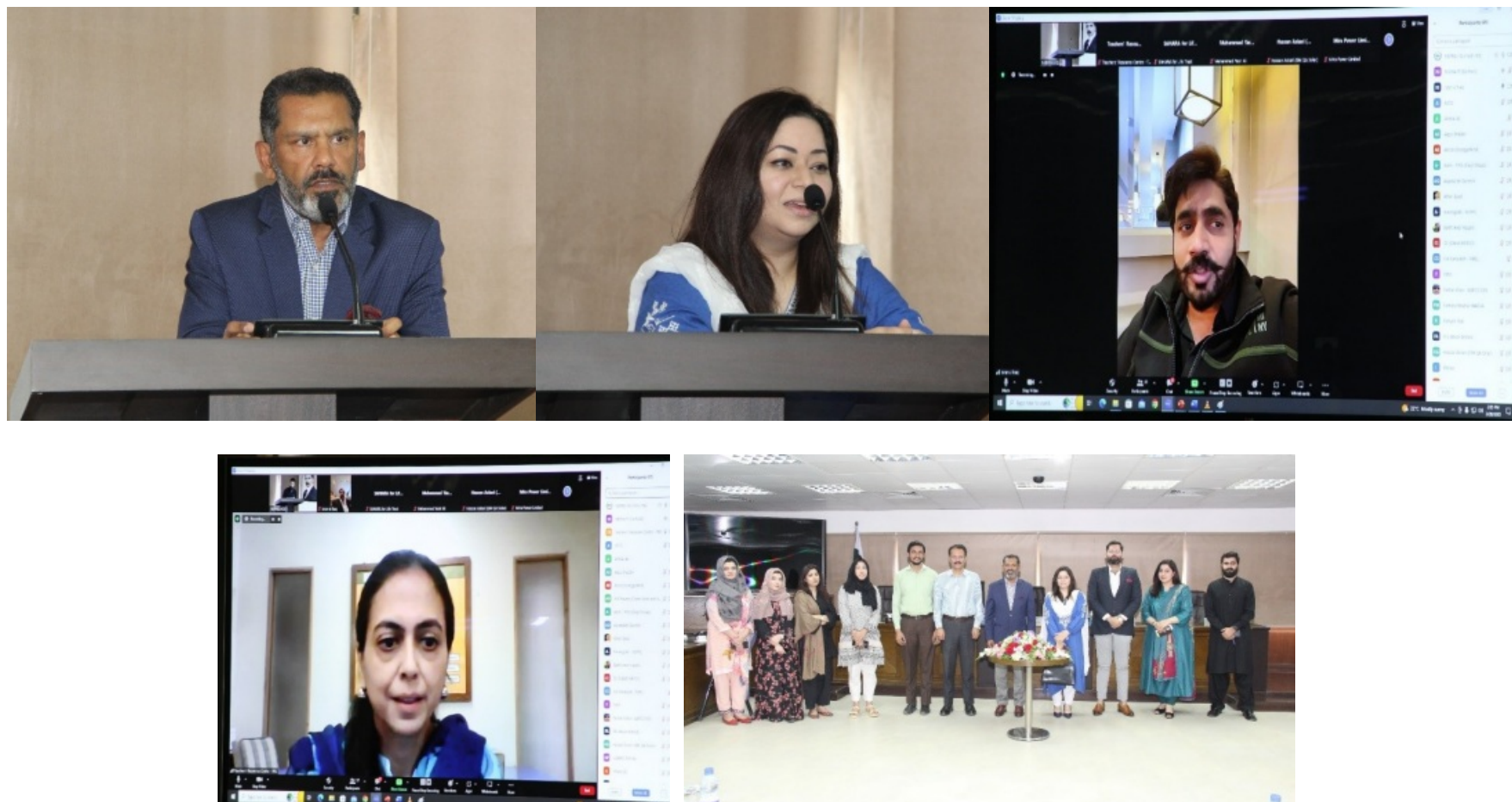
9.2 On February 3, 2023, Chairman NEPRA visited JDC Foundation on the invitation of Mr. Zafar Abbas, General Secretary of JDC. Chairman NEPRA lauded the performance of JDC Foundation on various CSR Fronts.



9.3 On the invitation of Mr. Ibrar-ul-Haq (Chairman SAHARA for Life Trust) Chairman NEPRA participated in White Coat Ceremony as "Chief Guest" to welcome 100 new medical students enrolled for Session commencing 2023 at Sahara Medical College, Narowal on February 10, 2023. Chairman NEPRA also visited the Sughra Shafi Hospital being run by the trust.



9.4 A Webinar was organized on March 20, 2023, regarding the Engagement of Social Welfare Organizations (SWOs) with NEPRA Licensees. Mr. Ibrar-ul-Haq, Chairman SAHARA for Life Trust, Ms. Fajar Rabia Pasha, Executive Director Pakistan Alliance for Girls Education (PAGE), and Ms. Ambreena Ahmed, Director Teachers' Resource Centre portrayed their work before the NEPRA Licensees in fields of Health and Education.



10. COORDINATION & IMPLEMENTATION (C&I)

10.1 Regulatory Meetings & Hearings

i. On January 25, 2023 NEPRA hold two consecutive Public Hearings regarding Reconsideration of LPM in the Generations Licence of K-Electric in light of Judgment of Appellate Tribunal and Charging of Excessive Tariff by Bahria Town (Pvt.) Ltd. at NEPRA Tower, Islamabad. The Authority heard the petitioners as well as the stakeholders and will announce its decisions in due course of time.





ii. On February 15, 2023, Public Hearing regarding Tariff petition filed by PEDO for its 84MW Gorkin Matiltan Hydropower project located at Swat, KP Province held at NEPRA Tower, Islamabad. The Authority heard the petitioner as well as the stakeholders and will announce its decisions in due course of time.

iii. On February 22, 2023 Public Hearing regarding Quarterly Adjustments of XWDISCOs on account of Capacity Charges, Transmission Charges & MOF, Variable O&M Charges and impact of T&D Losses on FCA for the 2nd Quarter of the FY 2022-23 held at NEPRA Tower, Islamabad. The Authority heard the petitioners as well as the stakeholders and will announce its decision in due course of time.



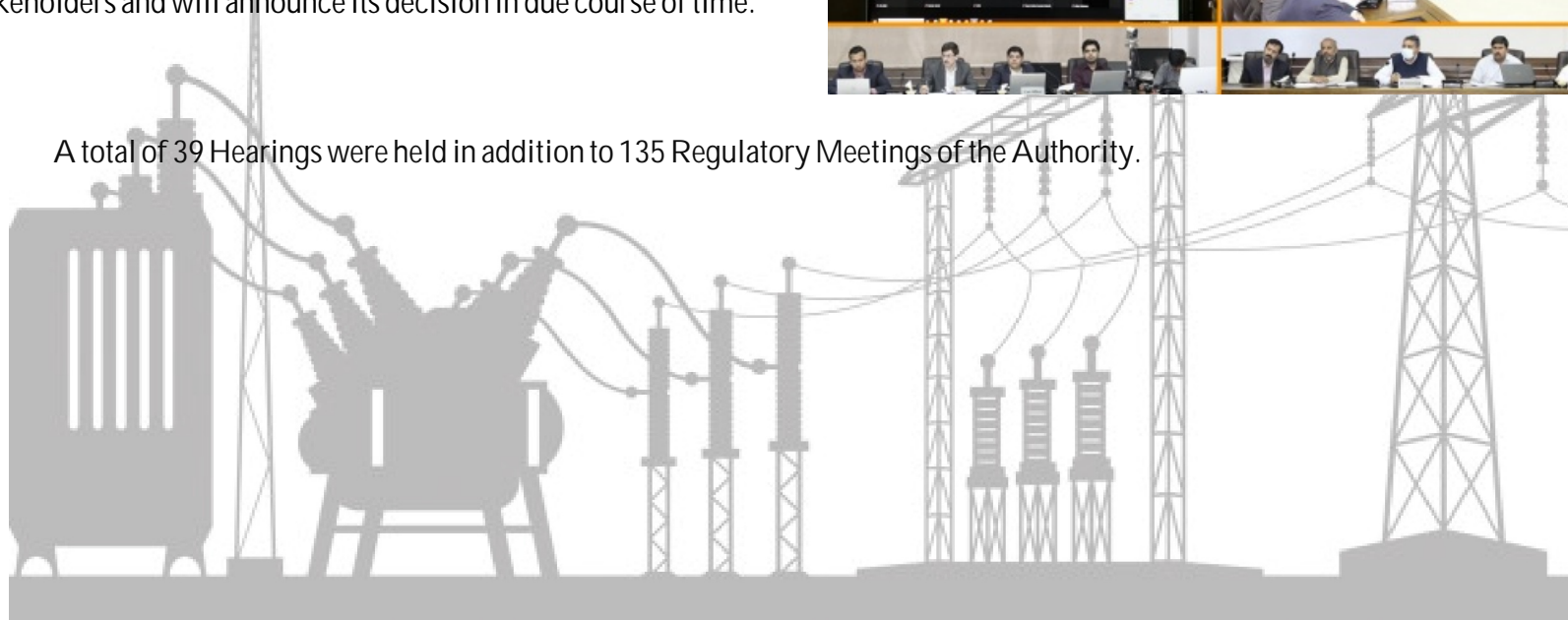
iv. On March 01, 2023 Public hearing regarding 7 Years Investment Plan and Losses Assessment of K-Electric for Transmission and Distribution Business for Tariff Control period from FY 2023-24 to FY 2029-30 held at NEPRA Tower, Islamabad. The Authority heard the petitioner as well as the stakeholders and will announce its decision in due course of time.



v. On March 30, 2023 NEPRA held two consecutive Public Hearings regarding Fuel Charges Adjustment of XWDISCOs and K-Electric for the month of February, 2023 at NEPRA Tower, Islamabad. The Authority heard the petitioners as well as the stakeholders and will announce its decision in due course of time.



vi. A total of 39 Hearings were held in addition to 135 Regulatory Meetings of the Authority.

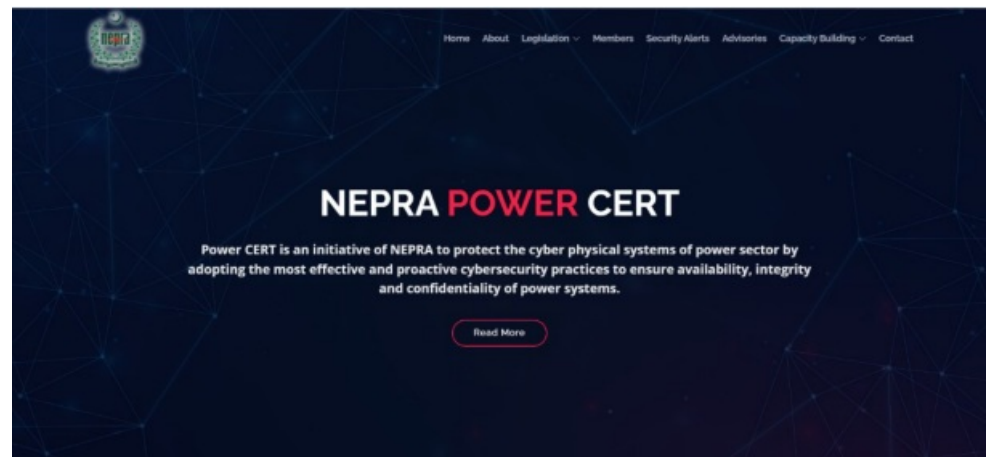


11. INFORMATION TECHNOLOGY (IT)

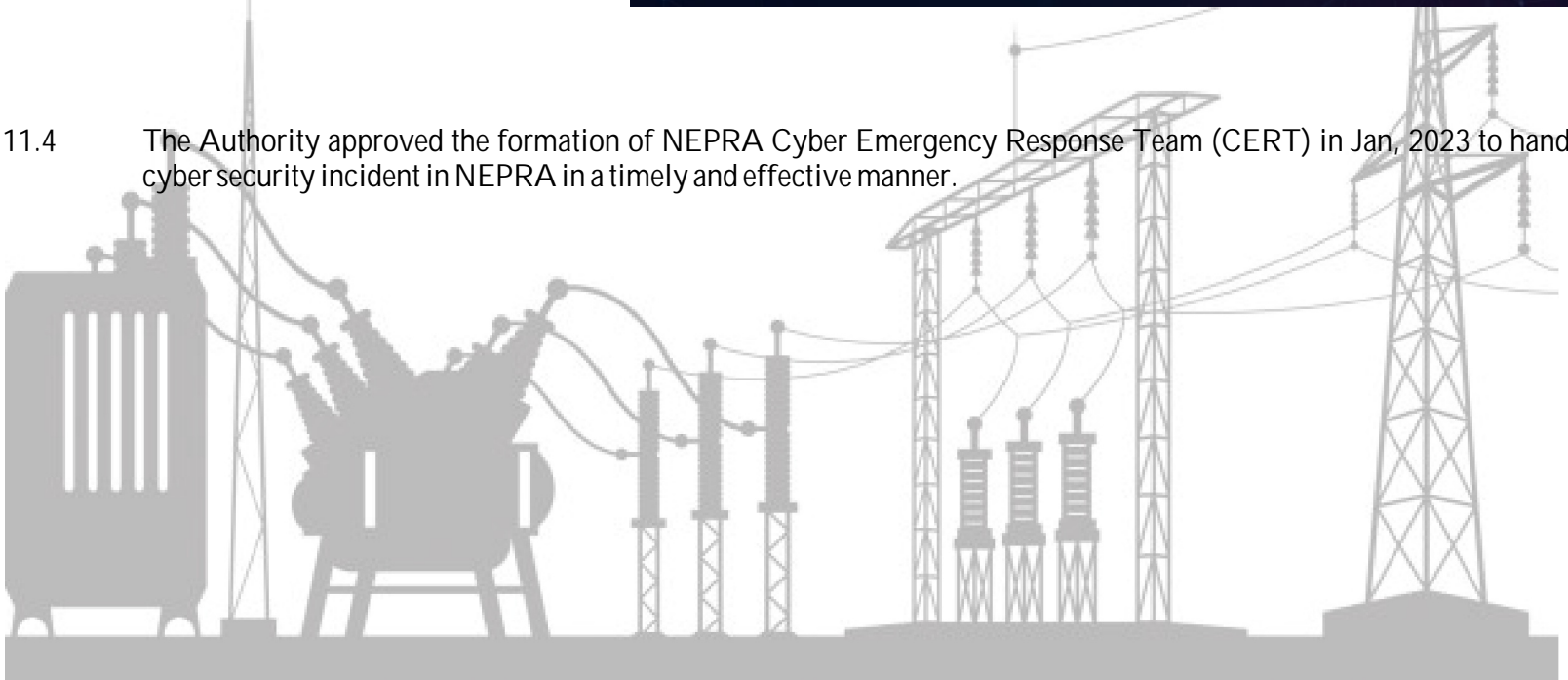
- 11.1 Under the Power with Security Drive, a webinar on “Cybersecurity Roadmap-Practitioners Approach” was held on 11th Jan, 2023 to brief the participants about Cybersecurity Risk Management methodologies and suggested a roadmap for effective implementation of Cybersecurity initiatives in an organization.
- 11.2 The 2nd webinar on “Power Sector Cybersecurity Threats and Way Forward” was held on 15th Feb, 2023 to brief the power sector professionals about Pakistan's power sector cybersecurity issues, international certifications for Operational Technology and key steps to implement the Operation Technology Security in power sector licensees.



- 11.3 The Authority approved the formation of PowerCERT in February, 2023 under the clause 12 of NEPRA IT/OT Regulations. The first meeting of PowerCERT members was held on 14th March, 2023 and work on the development of PowerCERT framework is in progress. The PowerCERT portal is launched to share the cybersecurity alerts and advisories for NEPRA licenses.



- 11.4 The Authority approved the formation of NEPRA Cyber Emergency Response Team (CERT) in Jan, 2023 to handle cyber security incident in NEPRA in a timely and effective manner.



12. ADMINISTRATION/HUMAN RESOURCE/MEDIA

12.1 Cabinet Division's Correspondence

During this quarter, NEPRA has been responding to letters of the Cabinet Division instinctively after seeking legal advice(s) to answer and tackle with the allegations raised therein.

12.2 Conflict of Interest Agreement

To set clear expectations and help protect NEPRA and its contractors/vendors etc. from conduct that has the potential to lead to conflict or cause unfair competition, NEPRA signed "Conflict of Interest" agreement with its Vendors offering both parties an unbiased way to resolve dispute(s) amicably.



12.3 Hajj Sponsorship Balloting

Two employees were selected, on March 17, 2023, through balloting process to perform the religious obligation of Hajj (2023) at NEPRA's expense.

On March 17, 2023 Hajj Balloting 2023 for NEPRA Employees was held at NEPRA HQ. Chairman NEPRA, Mr. Tauseef H. Farooqi graced the event as Chief Guest and performed computerized balloting in presence of all NEPRA Employees. Chairman NEPRA congratulated Mr. Manzar Kiani, Executive Secretary (C&I Department) and Mr. Sher Zaman, Sr. Security Guard (Administration Department) on selection to perform NEPRA sponsored Hajj this year.



12.4 NEPRA External Audit 2021-22:

A team of Auditors visited from Auditor General of Pakistan (AGP) office to conduct Audit of NEPRA for FY 2021-22. NEPRA Administration Department facilitated the audit team by providing them vicinity and all the required documents for Audit and successfully handled the audit by providing to the point answers to the queries raised, resultantly many audit paras were dropped.

NEPRA also established a "Branch Audit Office" within NEPRA Tower for the facilitation of Auditor General of Pakistan's team.



12.5 Digitization/ Scanning of Files & Records

To upgrade its reporting processes, collecting and analyzing data in real time and using insights to mitigate risk and promote efficiency in future NEPRA continues to adopt digitization process by scanning all its data, document and processes.

12.6 Tender(s) for miscellaneous projects

- i. Procurement of Printed Stationary Items through framework agreement(s) under Tender No. 03/2023.
- ii. Invitation to pre-qualify new suppliers in existing framework agreement for supply of paper reams at NEPRA Tower under Tender No. 02/2023.
- iii. Provision, Installation, Testing & Commissioning of Auto/Portable Fire Extinguishers and Trolley Mounted CO2/DCP Fire Extinguishers under Tender No. 01/2023.

12.7 NEPRA P&D Committee

Public Procurement Regulatory Authority (PPRA) governs the procurement carried out by all government organizations and autonomous bodies/semi-autonomous bodies under PPRA Rules-2002. NEPRA constituted a Purchases & Disposal committee in 2004, to carry out the procurements in line with provisions of PPRA Rules. The said Committee supervises all the procurements that NEPRA undertakes through tendering process as well as the disposal of any assets upon completion of their economic useful life. The NEPRA P&D Committee was revamped during the quarter Jan-Mar, 2023 as a measure for role enhancement.

12.8 Re-housing of NEPRA Officers/Officials

NEPRA facilitated all the newly recruited employees by providing them with proper seating plan accommodated with working necessities in their respective departments and also re-housed a number of officers/officials based on suitability of the duties assigned to them.

12.9 Committee for Relocation of NEPRA Regional Offices

NEPRA has established its Regional Offices at Gujranwala, Faisalabad, Multan, Sukkur and Hyderabad; a few of the said Regional Offices are currently not centrally located, hence, not easily approachable to the local public. The rent for such offices is also high. NEPRA has, during the first quarter of FY 2023, constituted a committee for relocation of the said Regional Offices at rather more centralized location(s) for easy consumer access and better service.

12.10 Fire & Safety Installation Training by M/s. Fire & Safety

In order to comply with the Emergency and Disaster Management (E&DM) CDA, a free fire and safety installation training was given to NEPRA Fire & Safety staff by M/s. Fire & Safety under Training, Correction & Development (TCD) Program. The said Training encapsulated the following three categories of emergency response:

- i. Fire Safety Response (Workplace, home, care etc.)
- ii. Emergency Evacuation (Workplace)
- iii. First Aid (Workplace, home, car)

12.11 36th Mid Career Management Course (MCM)

Participants of the 36th Mid-Career Management Course (MCM), National Institute of Management (NIM), Peshawar visited NEPRA Headquarters on March 16, 2023. The Chairman NEPRA apprised the said participants of the roles, functions, initiatives of NEPRA as well as the working processes and best practices observed at NEPRA.





12.12 International Women's Day 2023

On March 09, 2023 NEPRA celebrated social, economic, cultural and political achievements of women on International Women's Day- 2023 under the umbrella of "Power with Equality". The event was addressed by Chairman NEPRA, Mr. Tauseef H. Farooqi, Chairperson, CCP, Ms. Rahat Konain, Dr. Zunaira Jalil, Dr. Mariam Mohsin and the Chief Guest, Mrs. Erum Tauseef. The event was attended by a large number of participants from Regulatory Authorities and power sector professionals in Pakistan. The event is also another milestone achieved by NEPRA in its "Power with Equality" drive.

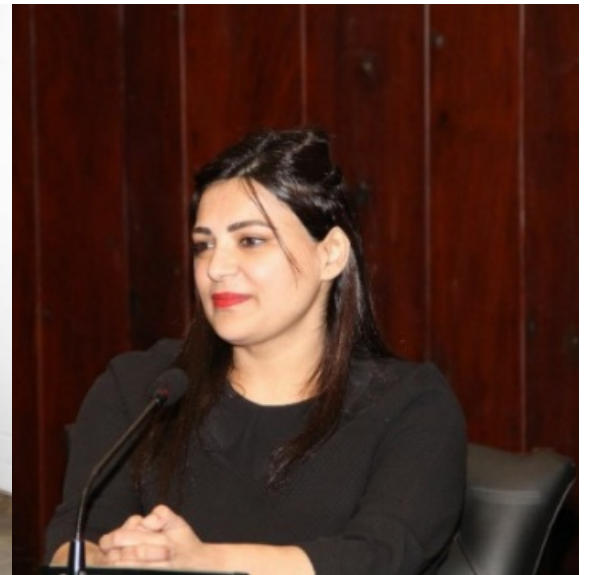
HUMAN RESOURCE (HR)

i. Promotion of NEPRA Professionals and Support Staff

The HR Department convened the Promotion Board for Professionals as well as support staff. The Authority promoted four (04) professionals including one executive cadre as well as fourteen (14) members of the support staff w.e.f March 20, 2023.

ii. Appointment of the first female Member (Law)

On February 06, 2023 Chairman NEPRA, Mr. Tauseef H. Farooqi along-with Authority Members welcomed newly appointed Member Punjab, Ms. Amina Ahmed at NEPRA HQ. Chairman NEPRA also introduced new Member to all NEPRA employees during an interactive session. Ms. Amina Ahmed, representing the province of Punjab.



i. Appointment of New Registrar

After the retirement of Mr. Syed Safeer Hussain on December 31, 2022 Mr. Mazhar Iqbal Ranjha was given the current charge of the post of Registrar in line with the provision of NSR on January 05, 2023.

MEDIA

i NEPRA Media Department in the 1st quarter of the year 2023 has published a total of 45 advertisements in accordance with the Press Information Department (PID)'s Standing Operating Procedures (SOPs) and guidelines with subsequent uploading of the same on NEPRA website. Similarly, 31 Press Releases and briefs of paramount importance were also shared with the external media personnel of print and electronic media and in-turn received huge coverage of the same as well as minimized misreporting. Apart from that, payment amounting to Rs. 3,883,494/- (3.8 Million) was also paid to the newspapers for the published advertisements.

ii. Moreover, NEPRA Media Department also ensured extensive coverage of various events/webinar in print and electronic media.

